



Forward-Looking Statements

This report may contain certain forward-looking statements concerning our future performance and should be considered as good faith estimates made by the Company. These forward - looking statements reflect management expectations and are based upon currently available data. Actual results are subject to future events and uncertainties, which could materially impact the Company's actual performance.





Beverage Powerhouse

Anadolu Efes Production Plants **EFES**







14* breweries in 5* Countries

35.0 mhl* Beer Capacity

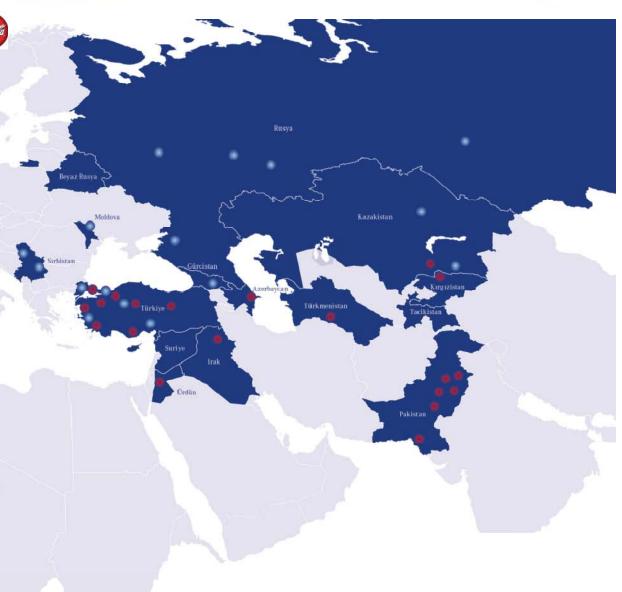
5** malteries with 267,000 tons Malt Capacity

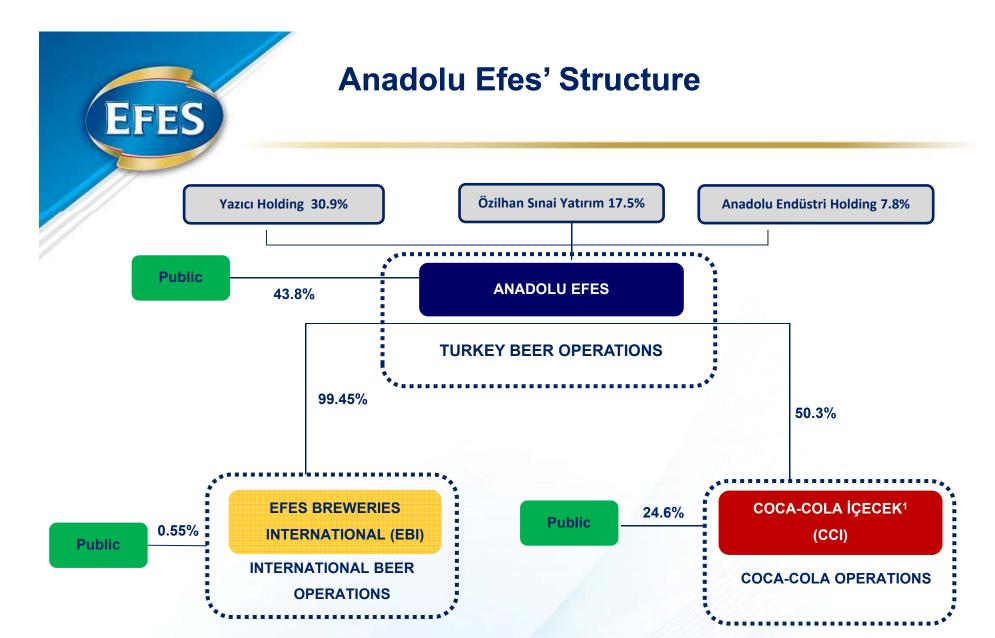
- * Does not include Serbian operations, where EBI currently has 28% shareholding
- ** In addition to fully consolidated 3 malteries, EBI also owns 19.98% interest in a maltery in Moscow.

Coca-Cola Business FOCUS IN TURKEY, CENTRAL ASIA & MIDDLE EAST

20 bottling plants in 10 countries

980 million unit case capacity





•Level 1 ADR Program

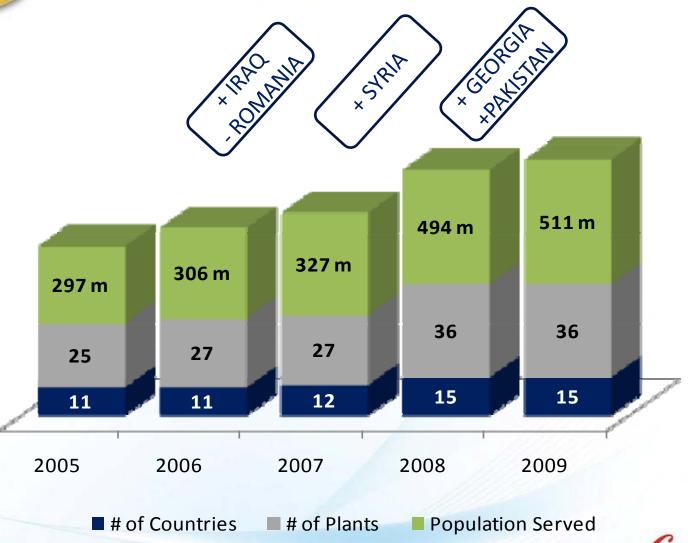
(1) 20% held by TCCEC (The Coca-Cola Export Corporation) and 5% by Özgörkey Holding.

* Only the major subsidiaries of the Group are presented





Rapidly Growing Beverage Company







Operating Markets







Pop: 72,6 mio

GDP per cap: \$8,590





GDP per cap: \$6,876





RUSSIA

Pop: 140.4 mio

GDP per cap: \$8,874



MOLDOVA

Pop: 4.2 mio

GDP per cap: \$1,496



GEORGIA

Pop: 4.3 mio

GDP per cap: \$2,496



PAKISTAN

Pop: 168.6 mio

GDP per cap: \$1,017



AZERBAIJAN

Pop: 8.8 mio

GDP per cap: \$4,864



KYRGYZSTAN

Pop: 5.3 mio

GDP per cap: \$872



TURKMENISTAN

Pop: 4.9 mio

GDP per cap: \$3,489

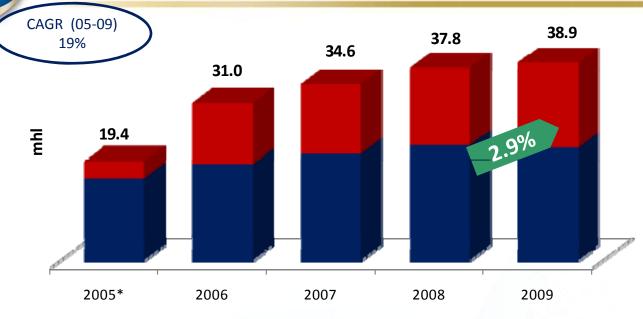


JORDAN

Pop: 6.3 mio

GDP per cap: \$3,766

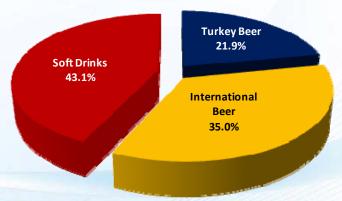
Consolidated Sales Volume Development



^{*} In 2005 Turkey soft drink operations were consolidated by equity pick-up basis

Breakdown of Consolidated* Sales Volume-2009

■ Beer ■ Soft Drinks



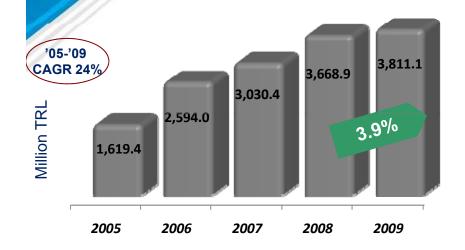


EFES

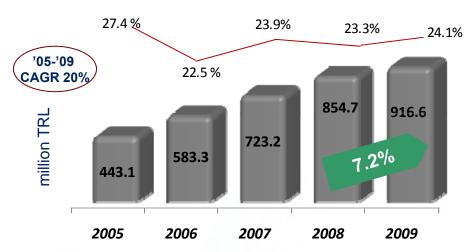
Consolidated Financial Performance

Consolidated Net Sales Revenue

Consolidated EBITDA*



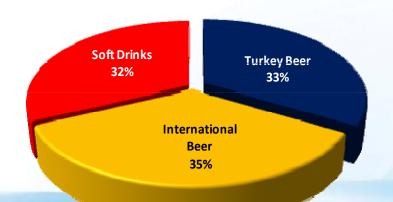
EFES

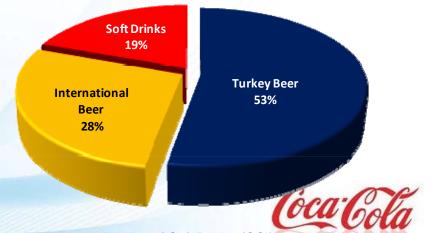


Breakdown of Consolidated* Net Sales Revenue

*Full year EBITDA is as previously reported, not restated as per CMB's new reporting format.

Breakdown of Consolidated* EBITDA





Net Financial Indebtedness

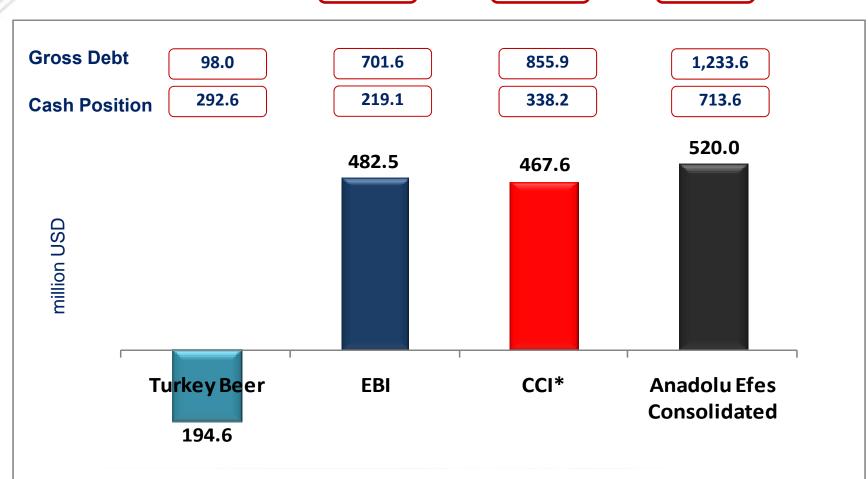
EFES

Net Debt/EBITDA

2.8 x

1.9 x

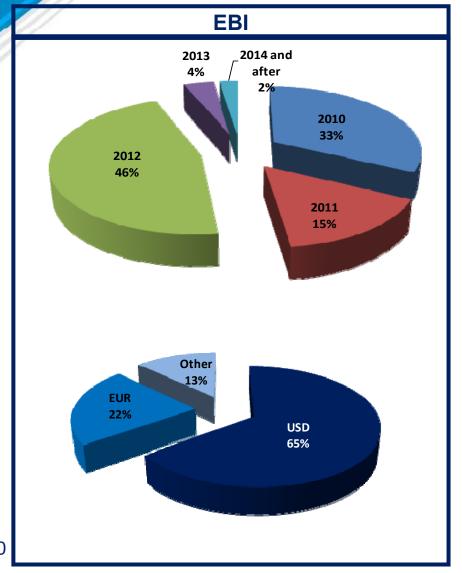
0.9 x

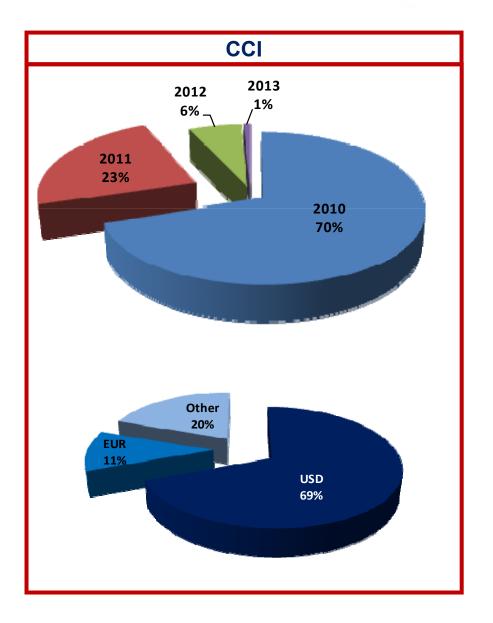






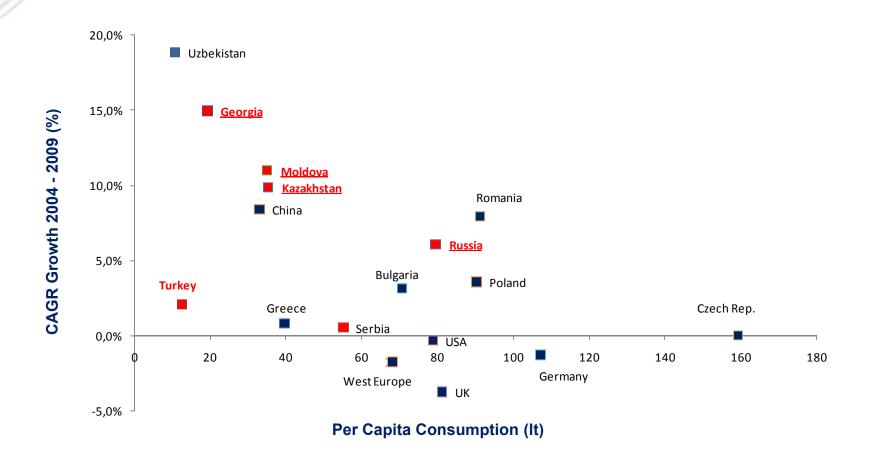
Debt Maturity & Currency Breakdown







High Growth Beer Markets- Low Per Capita Consumption

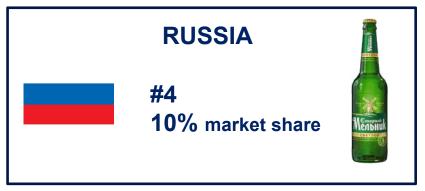


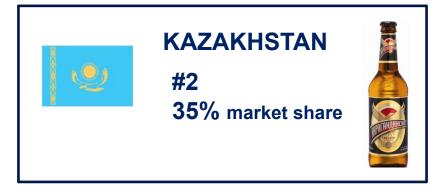
EFES



Strong Positions and Brands











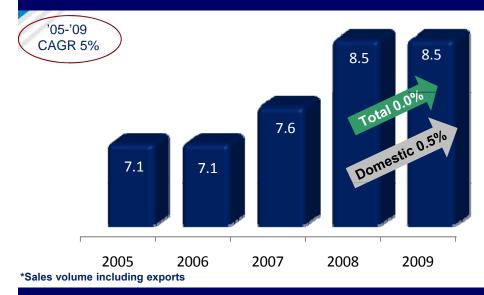


Turkey Beer Operations



A Leading Position in the Turkish Beer Market Steadily Growing and Increasing Market Share

Sustainable Volume Growth*



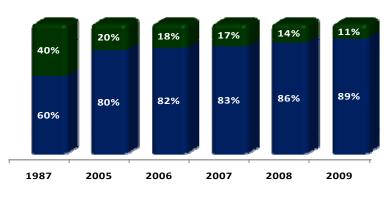
Turkey GDP decreased by 4.7% in FY2009 and 6.0% in 4Q2009 y-o-y

- Turkey sales volume reached 8.5 mhl, with 0.5% growth in domestic market, supported by;
 - initiatives to increase availability and visibility of beer through effective marketing activities

Despite;

- high base of 2008
- effect of the Ramadan being earlier
- price increase to cover excise tax increase in April
- smoking ban
- economic crisis
- Fourth quarter sales volume down by 1.5%

Market Share Development



Other

Off-Premise Development Initiatives OTCs

Before

EFES



Before



After



After



EFES

Off-Premise Development Initiatives Efes Shops

Before



Inside



After



Inside



On-Premise Development Initiatives



EFES



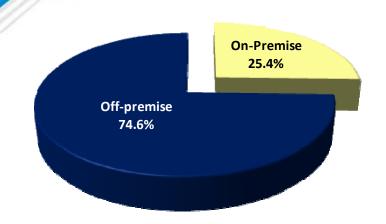




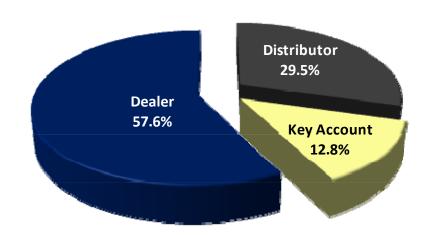
Turkish Beer Market – Fundamentals & Dynamics

Sales Volume by Consumption Channel (2009)

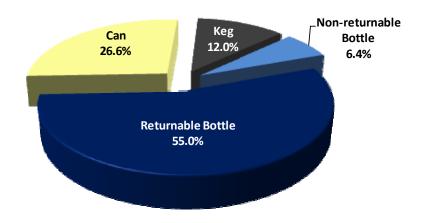
EFES



Sales Volume by Distribution Channel (2009)



Sales Volume by Package Type (2009)



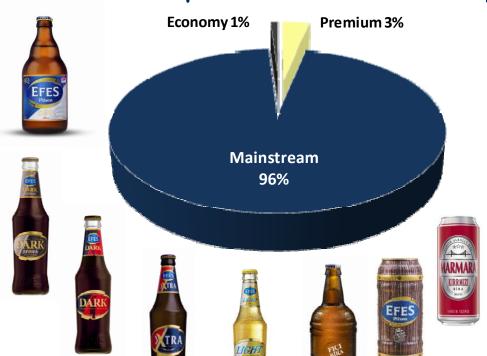
DYNAMICS OF THE TURKISH BEER MARKET

- Consolidated market top 2 players represent c. 99% of the market
 - √ lack of sizeable acquisition targets
 - √ consolidated distribution structure
- Returnable market Bottles & kegs amount to over 60% of the market
 - ✓ additional initial investment requirement for containers
 - √ requirement to set-up two way distribution system
- TV& Radio advertisement fully restricted since 1984
- High level of excise taxes
- Limited presence of organized retail- supermarkets account for ca.11% share of Efes sales volumes



Strong Brand Portfolio significant share of "Efes" brand





- 100% brand awareness for Efes
- Exports to more than 60 countries
- # 1 in consumer spending in Food & Beverage category 6.9 % as of December 2009 (The Nielsen Company)
- 97.7% penetration in Turkey



Unmatched Brand Equity

TURKEY

Top Brands – % of spending-

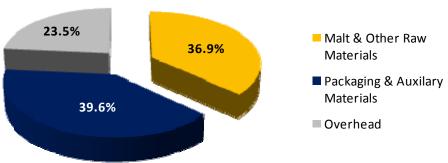
Source. The Nielsen Company YTD December 2009

To	otal Trade	%
1.	Marlboro (tobacco)	6.0
2.	Winston (tobacco)	5.1
3.	Parliament (tobacco)	4.8
4.	Lark(tobacco)	3.5
5.	Tekel 2001 (tobacco)	3.5
6.	EFES PİLSEN	3.1
7.	Viceroy (tobacco)	2.9
<i>8.</i>	L&M (tobacco)	2.5
9.	Muratti(tobacco)	2.1
10.	Coca-Cola	2.0

Food & Beverage		%
1.	EFES PILSEN	6.9
2.	Coca-Cola	4.4
3.	Ulker	4.3
4.	Eti	3.2
5 .	Pınar	2.8
6.	Yeni Rakı	2.8
7.	Çaykur	2.5
8.	Sütaş	1.7
9.	İçim	1.6
10.	Fanta	1.4

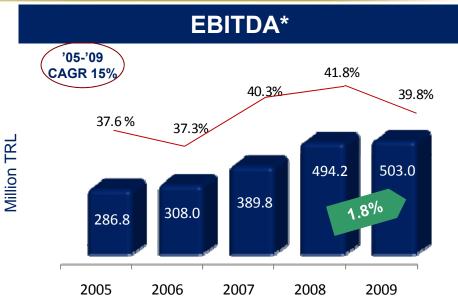
Turkish Beer Market – Vertical Integration **EFES TWO MALTERIES** 100% self sufficiency **ANADOLU EFES** Relationships Malt + Hops ONE HOPS FACILIT Patented barley seeds •Malting Barley at partly self sufficient •Fertilizer a pre-determined Long Standing •Technology & know-how price **FARMERS** Long standing relations with packaging suppliers **Packaging** • ca. 70% returnable COGS Breakdown (2009) 23.5% Malt & Other Raw Vertical integration is a key factor in 36.9% Materials ■ Packaging & Auxilary

efficient production cost management

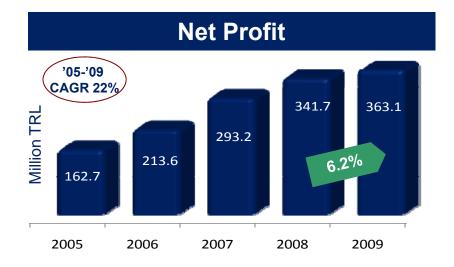


Turkey Beer Operations' Financial Performance





*Previously reported EBITDA figures for 2005, 2006 and 2007 are adjusted by excluding other income/expense arising from Anadolu Efes' holding nature for comparison purposes.





TURKEY BEER OPERATIONS 2010 Outlook

- Low single digit decline in sales volume in Turkey,
 - Volumes to be effected more in the 1Q2010 due to high base of 1Q2009, in addition to;
 - Average price increase of 14% to pass the effect of 35% hike in excise taxes on January 1, 2010
 - •Full effect of smoking-ban
 - •Milder decline in total Turkey Beer sales volume by the contribution of higher export sales
- Slight improvement in gross profit margin on the back of lower commodity prices, partly muted by higher wages and energy prices
- Contraction in EBITDA margin due to;
 - •lower volumes
 - •lack of price increase to cover CPI negatively impacting the G&A and Sales & Distribution expense margins
- Focus on working capital management and cashflow generation



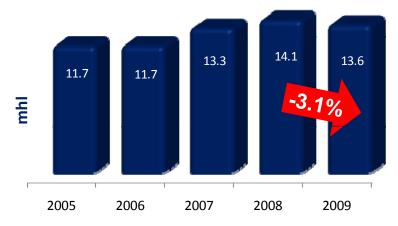
Efes Breweries International



Challenges Prevalent In International Markets

Volume Development

'05-'09 CAGR 11%

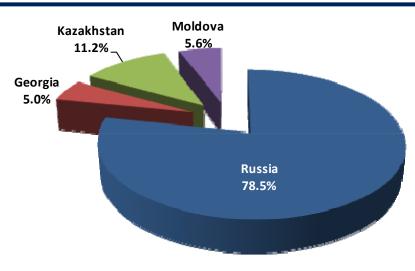


- Consolidated sales volume down 3.1% in 2009 compared to the same period of previous year
 - Decline was 2.2% on an organic basis⁽¹⁾

(1) By excluding i) January – February 2009 sales volume of JSC Lomisi in Georgia, which EBI acquired in February 2008 and started full consolidation starting from March 1st 2008, ii) the sales volume of Efes Serbia, which is excluded from EBI's financials after the end of 1H2008

Breakdown of Sales Volume

- Consolidated sales volume in the last quarter of 2009 decreased slightly by 0.6% compared to the same period of the previous year
- •Pressures on consumer demand continued but EBI was able to limit the sales volume decline, contributed by;
 - •focused, innovative and memorable but cost effective marketing activities leading EBI to outperform the operating markets.

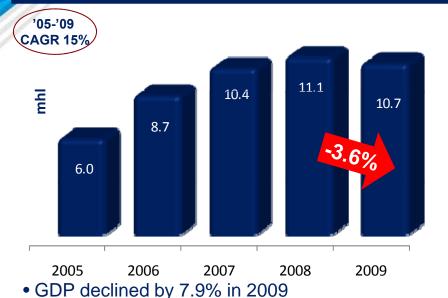


•low base of the last quarter of 2008

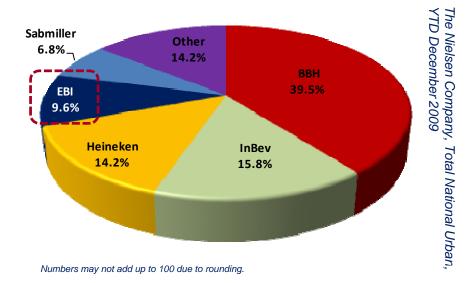


Outperforming The Market In Russia

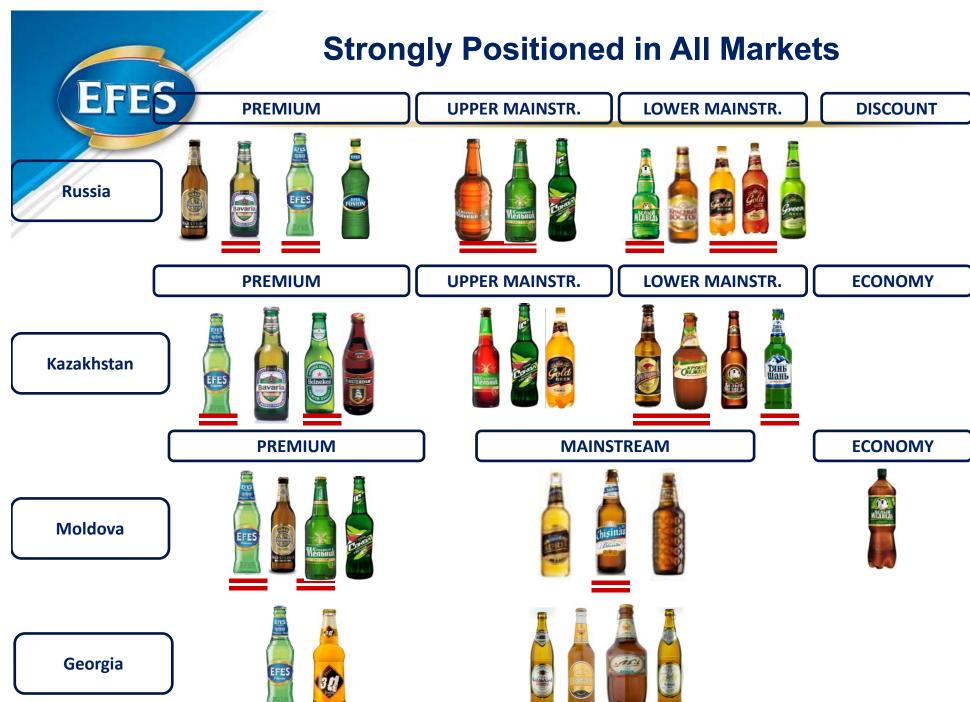
Volume Development



Market Share by Volume



- Beer market is estimated to have contracted by 8% in 2009
 - EBI's sales volume down by 3.6% with improved market share to 9.6%
- Net sales revenue in USD terms declined by 21.4% in 2009 due to;
 - Devaluation of average Ruble vs. USD in 2009, which was partly recovered in the last quarter
 - Negative mix effect

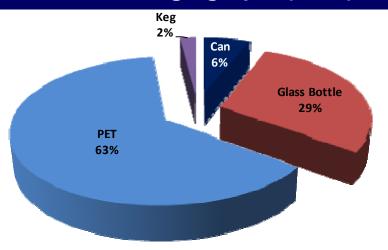


Russian Beer Market – Fundamentals & Dynamics EFES

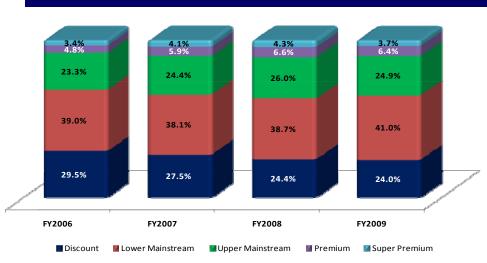
Outlet Split (2009)



Market Packaging Split (2009)



Market Segment Development *



Shift between brands is not very
 high, but within each brand shift
 towards cheaper packaging is visible

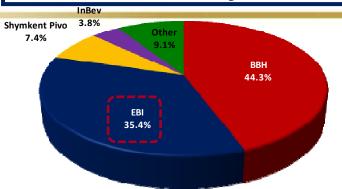
Source: The Nielsen Company

^{*} In order to reflect the market structure in a better way, the presentation of the Russian Beer Market segment breakdown has been changed as of 2009. For comparison purposes, the adjusted segment data is also provided for the last four years.

EFES Kazakhstan #2 brewer

Other Operating Countries

Market Share by Volume



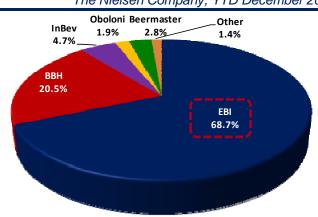
The Nielsen Company, YTD December 2009

Moldova

#1 brewer

Capacity: 1.7 mhl

Capacity: 2.4 mhl



MEMRB, YTD December 2009

Georgia

#1 brewer

Capacity: 0.7 mhl

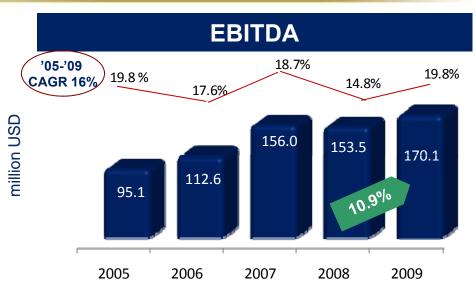
EBI entered the Georgian beer market by the acquisition of the leading brewer in the market, JSC Lomisi ("Lomisi"), in February 2008 and included this operation in its financials starting from March 2008

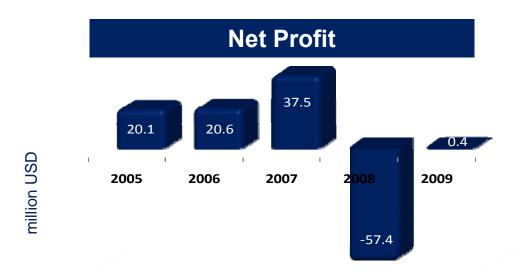
Market share up to 57% in YTD December 2009 vs 47% in YTD December 2008

EFES

International Beer Operations Financial Performance









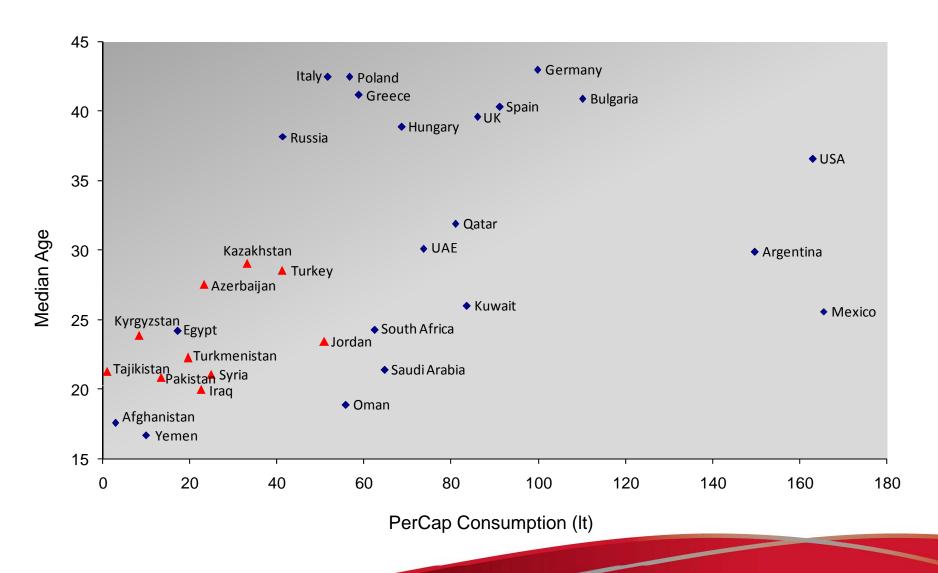
EFES BREWERIES INTERNATIONAL 2010 Outlook

- ◆5%-10% volume contraction for the Russian beer market overall in FY2010, mainly due to;
 - Higher beer prices in 2010 to reflect the significant excise tax increase
 - Unfavorable economic conditions
- •We expect to limit our volume decline to low single digits & outperform the Russian beer market once again by expanding our reach and increasing visibility of our products through;
 - Focus on innovation of strategic brands
 - Increased penetration
- •Slight increase in consolidated net sales revenue through revenue management and stronger currencies versus USD
 - Earnings expected to be skewed towards the second half of the year
- •Gross margin will be lower by approximately 100 bps, despite lower commodity prices, due to;
 - negative effect of tax hike in Russia
 - higher fixed costs per liter due to lower volumes
- Contraction in the EBITDA margin will outpace the decline in gross margin, as a result of inflation and local currency appreciation
- Working capital improvement remains to be on the top of priorities along with capex optimization
- •We expect to once again generate positive free cash flows in this challenging year





2008 Sparkling Beverages Consumption



Strong Positions in Operating Markets (2009)

Turkey

Sparkling Beverages

	Market Share	Position
Turkey	68.2%	#1
Pakistan	27.8%	#2
Kazakhstan	34.2%	#1
Azerbaijan ⁽¹⁾	52.6%	#1
Kyrgyzstan ⁽²⁾	n.a.	#1
Jordan ⁽¹⁾	13.3%	#2
Syria ⁽³⁾	10.5%	#2

Still Beverages

	Water		Fruit Juices & Nectars	
	Market Share	Position	Market Share	Position
١	8.5%	#3	29.3%	#1
	7.6%	#3	1.6%	#8
١	4.6%	#4	8.0%	#3
١	48.9%	#1	4.9%	#6

Source: The Nielsen Company

(1) The Nielsen Company Database Adjustment

Source: The Nielsen Company,

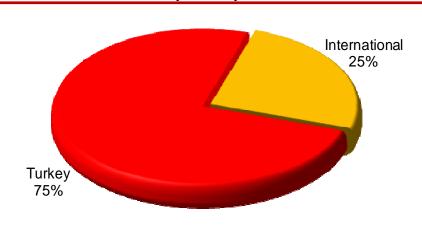
- (1) The Nielsen Company Database Adjustment
- (2) CCI Estimate
- (3) MEMRB

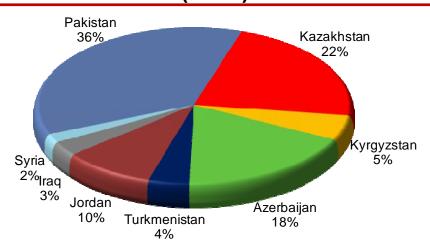


Geographic and Category Split of Business

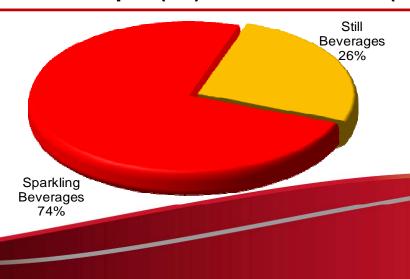


Volume split (uc) – International Operations (2009)



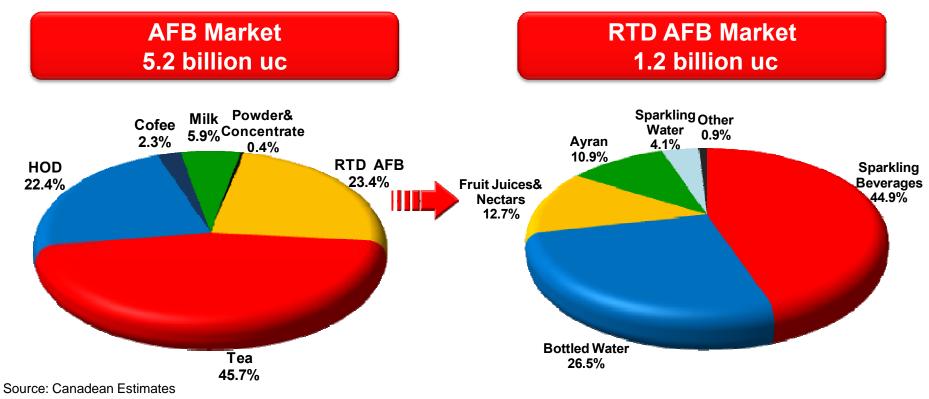


Volume split (uc) – Consolidated (2009)



Coca:Cola Tçecek

Turkey Alcohol Free Beverage(AFB) Market - 2008

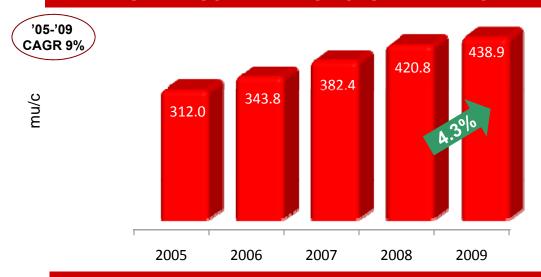


- •RTD= Ready to Drink Beverages
- •HOD= Home and Office Delivery Water
- Hot tea category constitutes 46% of alcohol-free beverages
- Sparkling Beverages is almost half of ready-to-drink alcohol-free beverages

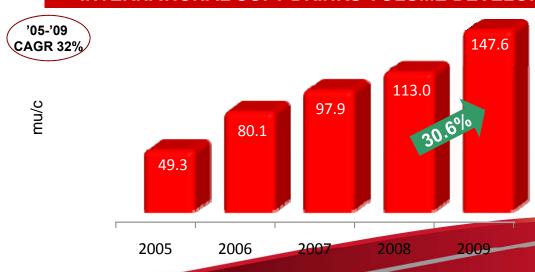


Dynamic Growth in All Markets

TURKEY SOFT DRINKS VOLUME DEVELOPMENT



INTERNATIONAL SOFT DRINKS VOLUME DEVELOPMENT





minner.

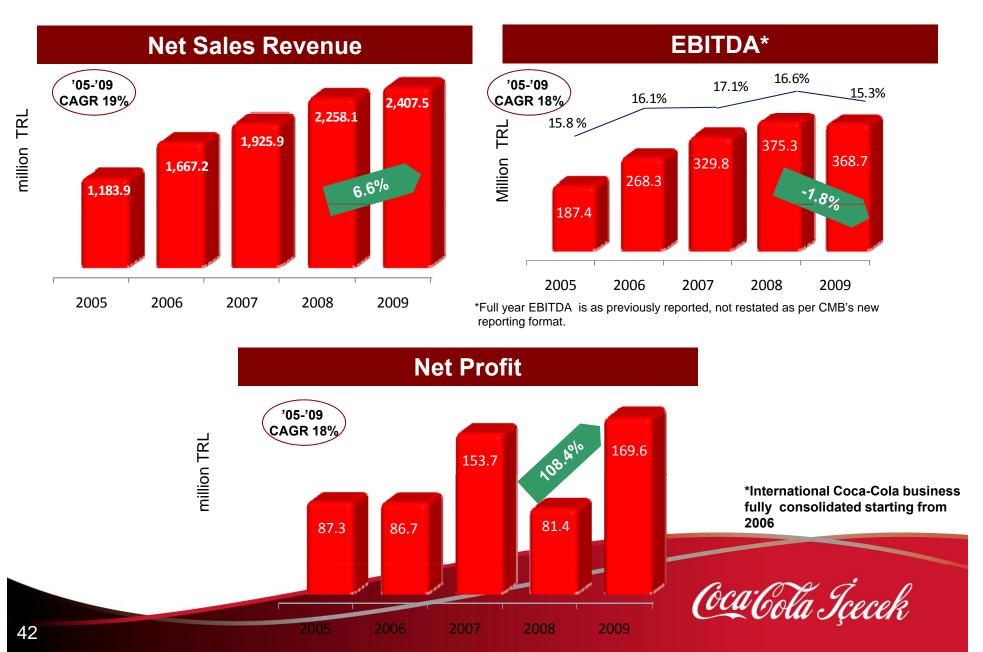
World-leading Brand Portfolio Sparkling Beverages



World-leading Brand Portfolio Still Beverages



Soft Drink Operations' Financial Performance*



Thank You!



Questions Please...



Appendix



ANADOLU EFES

Consolidated Income Statements For the Periods Ended 31.12.2009 and 31.12.2008

Prepared In Accordance with IFRS as per CMB Regulations

(million TRL)

	2008/12	2009/12
SALES VOLUME (million hectolitre)	37,8	38,9
SALES	3.668,9	3.811,1
Cost of Sales (-)	(1.860,7)	(1.907,9)
GROSS PROFIT FROM OPERATIONS	1.808,2	1.903,1
Marketting, Selling and Distribution Expenses (-)	(913,0)	(928,1)
General and Administration Expenses (-)	(306,9)	(322,1)
Other Operating Income	82,4	41,5
Other Operating Expense (-)	(43,2)	(46,5)
PROFIT FROM OPERATIONS	627,5	648,0
Loss from Associates	(5,7)	(10,9)
Financial Income	187,4	375,1
Financial Expense (-)	(454,3)	(468,4)
PROFIT BEFORE TAX FROM CONTINUING OPERATIONS	355,0	543,8
Continuing Operations Tax Expense (-)	(66,3)	(121,5)
PROFIT FOR THE YEAR	288,7	422,3
Attributable to:		
Minority Interest	(21,0)	(0,3)
Net Income attributable to Equity Holders of the Parent	309,7	422,6
EBITDA	854,7	916,6

Note 1: CCI's consoliated results are proportionately consolidated in Anadolu Efes' financial results as per its 50.3% shareholding.





ANADOLU EFES Consolidated Balance Sheets as of 31.12.2009 and 31.12.2008

Prepared In Accordance with IFRS as per CMB Regulations (million TRL)

	2008/12	2009/12		2008/12	2009/12
Cash & Cash Equivalents	690,2	1053,3	Short-term Borrowings	799,2	949,3
Investment in Securities	2,7	21,2	Trade Payables	203,5	234,9
Trade Receivables	421,2	421,5	Due to Related Parties	16,6	15,0
Due from Related Parties	3,9	0,8	Other Payables	174,4	202,3
Other Receivables	9,8	5,8	Provision for Corporate Tax	9,9	16,5
Inventories	490,6	412,4	Provisions	18,2	20,3
Other Current Assets	156,6	141,6	Other Liabilities	189,9	50,3
Total Current Assets	1.775,0	2.056,7	Total Current Liabilities	1.411,8	1.488,6
Other Receivables	1,7	0,9	Long-term Borrowings	1029,8	908,1
Investments in Securities	23,4	40,1	Other Payables	103,1	126,6
Investments in Associates	54,9	45,4	Provision for Employee Benefits	30,3	40,1
Property, Plant and Equipment	1.996,8	1.981,6	Deferred Tax Liability	27,9	33,8
Intangible Assets	341,2	357,0	Other Liabilities	5,0	98,6
Goodwill	866,5	855,6			
Deferred Tax Assets	38,1	46,9			
Other Non-Current Assets	25,9	45,9	Total Non-Current Liabilities	1.196,1	1.207,2
Total Non-Current Assets	3.348,5	3.373,4	Total Equity	2.515,7	2.734,2
	,			Ast it is	
Total Assets	5.123,5	5.430,0	Total Liabilities and Shareholders' Equity	5.123,5	5.430,0

Note 1: CCI's consolidated financial results are consolidated in Anadolu Efes' financial results by proportionate consolidation method as per Anadolu Efes' 50.3% shareholding in CCI.

Note 2: 7.5% of Alternatifbank shares held by Anadolu Efes is accounted at fair value and classified as "Investment in Securities" in Non-Current Assets part of the balance sheet.





1.264,2 840,2 426,9 18,8 445,7 (82,6) 363,1 2009/12 503,0 Consolidated Income Statements For the Periods Ended 31.12.2009 and 31.12.2008 2008/12 1.182,1 794,0 421,8 (0,4) 421,4 (79,7) 341,7 494,2 8,5 Prepared In Accordance with IFRS as per CMB Regulations TURKEY BEER OPERATIONS (million TRL) Financial Income / Expense CONTINUING OPERATIONS PROFIT BEFORE TAX Provision for Taxes PROFIT FOR THE YEAR GROSS PROFIT FROM OPERATIONS PROFIT FROM OPERATIONS Sales Volume (million hectolitres) EBITDA SALES

8,5

Note: EBITDA comprises of Profit from Operations (excluding other operating income/expense), depreciation and other relevant noncash items up to Profit From Operations.

TURKEY BEER OPERATIONS Highlighted Balance Sheet Items as of 31.12.2009 and 31.12.2008 Prepared In Accordance with IFRS as per CMB Regulations (million TRL)	egulations 2008/12	2009/12
Cash, Cash equivalents and investment in securities	224,4	440,6
Trade Receivables	184,9	214,1
Inventories	123,2	105,5
Other Assets	19,6	21,5
Total Current Assets	561,3	9,062
Investments	1.226,2	1.281,5
Property, Plant and Equipment	328,0	360,4
Other Assets	13,6	21,5
Total Non-Current Assets	1.572,4	1.673,3
Total Assets	2.133,7	2.463,9
Trade Payables	57,1	47,4
Other Liabilities	125,7	139,7
Short-term Borrowings	75,9	147,6
Total Current Liabilities	262,8	342,4
Lone-term Borrowings	1	1
Other Liabilities	131.5	160.0
Total Non-Current Liabilities	131,5	160,0
Share holders' Equity	1.739,4	1.961,5
Total Liabilities and Shareholders' Equity	2.133,7	2.463,9
Note: Anadolu Efes subsidiaries. excluding brewing and malt production subsidiaries in Turkey. are stated on cost basis in	es in Turkev. are stated on	n cost basis in

Note: Anadolu Efes subsidiaries, excluding brewing and malt production subsidiaries in Turkey, are stated on cost basis in order to provide more comprehensive presentation.



INTERNATIONAL BEER OPERATIONS (EBI) Consolidated Income Statements For the Periods Ended 31.12.2009 and 31.12.2008 Prepared In Accordance with IFRS (million USD)	(EBI) 09 and 31.12.2008	
	2008/12	2009/12
Volume (million hectoliters)	14,0	13,6
NETSALES	1.038,0	857,3
GROSS PROFIT	424,3	402,1
PROFIT FROM OPERATIONS	73,6	82,5
Financial Income / (Expense)	(145,8)	(64,9)
(LOSS)/PROFIT BEFORE TAX	(77,2)	10,5
Income Tax	18,3	(10,7)
(LOSS)/PROFIT AFTER TAX	(58,8)	(0,2)
Attributable to		
Minority Interest	(1,5)	(0,0)
Equity Holders of the Parent Company	(57,4)	0,4
EBITDA	153,5	170,1

Note 1: EBITDA here means earnings before interest (financial income/(expense) — net), tax, share of net loss of associates, depreciation and amortisation, minus minority interest, and as applicable, minus gain on holding activities, plus loss on sale of PPE disposals, provisions, reserves and impairment.

Note 2: Figures for EBI are obtained from consolidated financial statements prepared in accordance with IFRS.

Prepared In Accordance with IFRS (million USD) Cash and Cash Equivalents and Investments in Securities Trade Receivables Inventories Other Current Assets		
alents and Investments in Securities		
alents and Investments in Securities	2008/12	2009/12
	220,8	219,1
	88,1	56,9
	166,4	126,6
	43,4	29,3
Total Current Assets 5	522,9	432,5
Property, Plant and Equipment	710,3	676,4
Intangible Assets (including goodwill)	474,4	456,1
Investments in Associates	35,0	30,1
Other Non-Current Assets	25,2	28,8
Total Non-Current Assets 1.2	1.246,4	1.194,5
Total Assets 1.7	1.769,3	1.626,9
Trade and Other Payables	211,2	154,2
Short-term Borrowings (including current portion of long-term debt and lease obligations)	431,0	228,0
Total Current Liabilities 6	642,2	382,2
Long-term Borrowings (including lease obligations)	386,3	473,7
	2,8	6.79
Total Non-Current Liabilities 3	389,1	541,6
Total Equity	738,0	703,2
Total Liabilities and Shareholders' Equity	1.769,3	1.626,9



2.407,5 (1.538,9) 868,7 (661,0) 28,8 236,5 0,0 (21,1) 215,4 (46,2) (0,4) 169,6 2009/12 586,5 169,2 368,7 2.258,1 (1.346,7) **911,4** (657,5) 5,7 **259,6** 1,7 (159,0) **102,3** (19,8) SOFT DRINK OPERATIONS (CCI) Consolidated Income Statements For the Periods Ended 31.12.2009 and 31.12.2008 Prepared In Accordance with IFRS as per CMB Regulations 2008/12 533,4 82,5 1,1 375,3 (million TRL) Gain/ (Loss) from Associates Financial Income / (Expense) (net) INCOME BEFORE MINORITY INTEREST & TAX Income Taxes INCOME BEFORE MINORITY INTEREST Attributable to, Minority Interest Net Income attributable to Shareholders Operating Expenses Other Operating Income / (Expense) (net) EBIT ales Volume(million Unit Case) Sales (net) Cost of Sales GROSS PROFIT EBITDA

Note 1: EBITDA comprises of profit from operations (excluding other operating income/expense), depreciation and other relevant non-cash items up to EBIT.

Note 2: Figures for CCI are obtained from consolidated financial results prepared in accordance with IFRS as per CMB regulations.

(million TRL)	Prepared In Accordance with IFRS as per CMB Regulations (million TRL)	
	2008/12	2009/12
Cash and Cash Equivalents	250,1	544,2
Investments in Securities	4,2	40,3
Frade Receivables and Due from Related Parties (net)	202,8	245,6
Inventory (net)	230,9	211,1
Other Receivables	8,7	2,9
Other Current Assets	141,4	141,8
Total Current Assets	838,3	1.185,9
Investment in Associate	3,9	•
Property, Plant and Equipment	1.181,9	1.190,4
Intangible Assets (including goodwill)	399,9	450,3
Deffered Tax Assets	1,3	1,1
Other Non- Current Assets	21,6	35,4
Fotal Non-current Assets	1.609,1	1.677,7
Total Assets	2.447,3	2.863,6
Chour taum Bornousing	25.7	9 200
Trade Pavables and Die to Related Parties (net)	1573	123.5
Other Pavables	7:99	81.5
Provision for Corporate Tax	1,8	5,0
Provisions for Employee Benefits	11,5	11,7
Other Current Liabilities	13,3	12,2
Total Current Liabilities	392,8	1.137,6
Long-term Borrowings Provisions for Employee Benefits Deffered Tax Liabilities	886,7 27,9 31,6	385,0 28,7 38,8
Total Non-Current Liabilities	946,3	456,1
Total Equity	1.108,2	1.269,9
Total Lishilities and Sham-holders' Equity	2.447.3	2.863,6

